

**GRAND RIVER HOSPITAL DISTRICT
BOARD OF DIRECTORS
October 11, 2023
RECORD OR PROCEEDINGS**

CALL TO ORDER

After acknowledgement of the duly posted meeting notice, Vice President Jay Rickstrew called the regular meeting of the Grand River Hospital District Board of Directors to order at 6:05 p.m. in the Grand River Hospital District Conference Center.

ROLL CALL

Members Present: Todd Ellis, Perry Will, Ansley Dennis, Raquel Mendizabal, Larry Sweeney and Kevin Whelan via phone

Absent: Jay Rickstrew

Staff Present: CEO Jim Coombs, CXO Kenda Spaulding, Clinics Admin Director Kelly Hilgers, CNO Krista Adamson, CMO Dr. Kevin Coleman, Admin Director of Clinical Services Dr. Dustin Cole, Chief of Staff Dr. Matt Skwiot, CFO Terry Collins, Controller Theresa Wagenman and Executive Assistant Jessica Schoeppner.

Absent: Community Relations, Annick Pruett

Guests:

INTRODUCTIONS

MINUTES

A. Board Meeting- August 23, 2023

Motion by Todd Ellis, second by Raquel Mendizabal to approve the August 23, 2023 Board Meeting Minutes, as presented.

Final Resolution: Motion Passes

Yes: Todd Ellis, Ansley Dennis, Kevin Whelan, Perry Will and Larry Sweeney

Abstain:

PUBLIC COMMENT

- No members of the public that wished to address the Board were present. The public comment period was closed at 6:08 p.m.

DIRECTORS' COMMENTS

A. Directors Comments

None

B. BOD Quality & Safety Committee – Larry Sweeney

- Director Larry Sweeney reported on the August 3, 2023 and August 2, 2023 Board Quality and Safety meetings. Next meeting is November 1, 2023

INFORMATION ITEMS

A. CEO/Administration Team Report

- CMO Dr. Kevin Coleman reported the following topics:
 - Successful recruitment of a Psych NP and Gastroenterologist
 - Sports medicine clinic
 - Candidates for Chief of Staff
 - Spanish Speaking outreach
 - “Felt Safe” question update/transition to Press Ganey for Surveys
- CXO Kenda Spaulding reported on the following topics:
 - Launching a new Benefits/Wellness Committee
 - Updated employee performance evaluation system
 - New employee orientation and ongoing education
 - Travels serve a critical need but come at a high cost
 - Growing number of interpreters
 - Grand River turnover rates are well below industry standards
- CNO Krista Adamson reported on the following topics:
 - Downward trend in patient days this year
 - Seeing COVID admissions again
 - Seeing strong surgical and procedural volume in 2023
 - ED continues to see positive growth and on track to see 10,000 visits this year
 - Cardiopulmonary and Cardiac rehab growth, showing a 50% increase in their revenue.
 - Care Center has officially opened and filled it's third neighborhood
 - Starting our fifth CAN class soon
 - Wound clinic working hard to reach a goal of 150 visits per month
 - Coumadin Clinic – slow steady growth and exploring some creative staffing options to improve appointment access in Battlement
 - Infusion Clinic is partnering with Dr. Donovan to provide chemo infusions twice a month
 - New education, Kristen Kellogg

B. CFO Report- August Financials and Preliminary 2024 Budget

- Mr. Terry Collins presented and reviewed the following:
August 2023 Financial Statements
Compared August 2023 Financials to August 2022 Financials
Reviewed the preliminary budget for 2024 including key STATS, FTEs, major capital, split dollar retirement and proposed 2024 profit and loss statement.
Discussed the financial planning model including Days Cash on Hand
Noted that Standard & Poor's have completed their annual review of GRH bond rating.

Yes: Todd Ellis, Ansley Dennis, Kevin Whelan, Perry Will and Larry Sweeney
Abstain:

- B. Approve Consent Agenda **Motion** by Todd Ellis, second Ansley Dennis to approve Consent Agenda Item B.
 Final Resolution: Motion Passes
Yes: Todd Ellis, Ansley Dennis, Kevin Whelan, Perry Will and Larry Sweeney
Abstain:

OLD BUSINESS

None

NEW BUSINESS

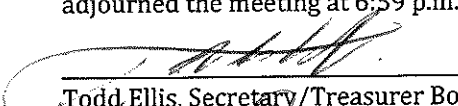
- A. Credentialing Report – Dr. Matt Skwiot reported that the Medical Executive Committee vetted all and recommends approval of the July 2023 credentialing report.
- Motion** by Todd Ellis, second by Raquel Mendizabal to approve the September 2023 Credentialing Report.
 Final Resolution: Motion Passes
Yes: Todd Ellis, Ansley Dennis, Kevin Whelan, Perry Will and Larry Sweeney
Abstain:
- Discussion was held.

EXECUTIVE SESSION

No Executive Session was held.

ADJOURNMENT

With no further business before the Board of Directors, President Ed Weiss adjourned the meeting at 6:59 p.m.



Todd Ellis, Secretary/Treasurer Board of Directors



Jessica Schoeppner, Executive Assistant