

**GRAND RIVER HOSPITAL DISTRICT
BOARD OF DIRECTORS
February 28, 2024
RECORD OR PROCEEDINGS**

CALL TO ORDER

After acknowledgement of the duly posted meeting notice, President Jay Rickstrew called the regular meeting of the Grand River Hospital District Board of Directors to order at 6:02 p.m. in the Grand River Hospital District Conference Center.

ROLL CALL

Members Present: Todd Ellis, Ansley Dennis, Jay Rickstrew, and Kevin Whalen
Absent: Perry Will and Raquel Mendizabal

Staff Present: CEO Jim Coombs, CXO Kenda Spaulding, Clinics Admin Director Kelly Hilgers, CNO Krista Adamson, CMO Dr. Kevin Coleman, Admin Director of Clinical Services Dr. Dustin Cole, Admin Director of Community Relations Annick Pruett, Chief of Staff Bonnie Walsh, CFO Terry Collins, Controller Theresa Wagenman and Executive Assistant Jessica Schoeppner.
Absent:

Guests: Pam Sweeney

INTRODUCTIONS

Ms. Pam Sweeney, wife of late board member Vice President Larry Sweeney was introduced and presented a plaque in memory and appreciation for Mr. Sweeney's service to the Grand River Hospital District Board of Directors.

Dr. Bob Derkash was introduced as our newly appointed board member.

MINUTES

A. Board Meeting-
December 13, 2023

Motion by Ansley Dennis, Kevin Whalen to approve the December 13, 2023 Board Meeting Minutes, as presented.

Final Resolution: Motion Passes

Yes: Todd Ellis, Ansley Dennis, Kevin Whalen, Jay Rickstrew, Bob Derkash

Abstain:

PUBLIC COMMENT

- No members of the public that wished to address the Board were present. The public comment period was closed at 6:06 p.m.

DIRECTORS' COMMENTS

A. President's Comments

President Jay Rickstrew stated his appreciation for Mr. Larry Sweeney's service and dedication to the board of directors and stated that he will be missed. Grand River has created a scholarship in his name.

B. Director's Comments

None

INFORMATION ITEMS

A. CEO/Administration Team Report

- CMO Dr. Kevin Coleman reported the following topics:
 - Expressed condolences on the passing of Board member Larry Sweeney
 - 2nd busiest month ever on the inpatient hospital side
 - 4th busiest month for the Emergency Department
 - Swing bed continues to grow
 - Recently cared for our first ever trach patient
 - Clinic volumes have been high
 - Recruiting has gone well – Dermatologist Dr. Ellen Melrose will join GRH in September 2024. Psych NP Angela Durbin Garfield started in January. Dr. Daniel Goldberg practice is growing. Dr. Vanerbroek, Gastroenterology starts in July and Dr. Walton, Internal Medicine starts in September at Clinic West.
 - Dr. Feeney and Dr. Coleman have been asked to speak at the CHA Rural Conference in Denver
 - Spanish speaking outreach initiative is going well

- CXO Kenda Spaulding reported on the following topics:
 - Human Resources department is focused on projects that include a benefits design, meaningful performance evaluation tool, Interpreter program and employee education.
 - Reducing the cost of travelers

- CNO Krista Adamson reported on the following topics:
 - 2023 ended with moderate volumes on Med/Surg
 - Surgical and procedural volumes remained strong
 - Emergency department hit their milestone of 10,000 visits in mid-December
 - Cardiopulmonary and Cardiac Rehab volumes continue to grow
 - Care Center team continues to recruit staff and have filled multiple positions. They just completed their State Survey.
 - Wound clinic volumes have been increasing over the past few months
 - Coumadin clinic volume remains relatively stable and the infusion clinic volume has increased
 - Currently in our sixth month of the new graduate nurse residency program
 - Jessica Menu accepted the position of the Emergency Department and Med/Surg Director
 - Recruiting a Med/Surg Manager
 - Continue to work on staff recruitment and reduction of contract labor
 - CMU started their nursing clinical rotations this month
 - Handed out our first DAISY award in January to Emergency Department nurse, Chris Borden
 - First Starfish award was awarded to MA, Katie Peeters at Clinic West

B. CFO Report

- Mr. Terry Collins presented and reviewed the following:
 - Review of the 4 financial principles
 - Reviewed the P&L statements for FY 2023
 - Noted that Auditors will present the 2023-year end audit at the April 2024 Board of Directors meeting
 - Reviewed statistics for FY 2023
 - Discussed the difference in financial performance FY 2022 vs FY 2023
 - Presented January 2024 financial statements
 - Reviewed the financial planning model with updates for FY 2023 – made note that Days Cash on Hand remained at 180 days or higher through FY 2028

CONSENT AGENDA

- A. Medical Staff Minutes-
January 2024 **Motion** by Kevin Whalen, second by Ansley Dennis to approve Consent Agenda item A.
Final Resolution: Motion Passes
Yes: Todd Ellis, Ansley Dennis, Kevin Whalen, Jay Rickstrew, Bob Derkash
Abstain:
- B. Resolution No. 2024-01 **Motion** by Kevin Whalen, second by Ansley Dennis to approve Consent Agenda item B.
Final Resolution: Motion Passes
Yes: Todd Ellis, Ansley Dennis, Kevin Whalen, Jay Rickstrew, Bob Derkash
Abstain:
- C. Approve Consent Agenda **Motion** by Perry Will, second by Raquel Mendizabal to approve Consent Agenda.
Final Resolution: Motion Passes
Yes: Todd Ellis, Ansley Dennis, Kevin Whalen, Jay Rickstrew, Bob Derkash
Abstain:

OLD BUSINESS

None

NEW BUSINESS

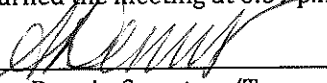
- A. Credentialing Report – Dr. Bonnie Walsh reported that the Medical Executive Committee vetted all and recommends approval of the January 2024 credentialing report.
- Motion** by Todd Ellis, second by Kevin Whalen to approve the January 2024 Credentialing Report.
Final Resolution: Motion Passes
Yes: Todd Ellis, Ansley Dennis, Kevin Whalen, Jay Rickstrew, Bob Derkash
Abstain:

EXECUTIVE SESSION


No Executive Session was held.

ADJOURNMENT

With no further business before the Board of Directors, President Ed Weiss adjourned the meeting at 6:59 p.m.



Ansley Dennis, Secretary/Treasurer
Board of Directors



Jessica Schoepner, Executive Assistant