

**GRAND RIVER HOSPITAL DISTRICT
BOARD OF DIRECTORS
August 28, 2024
RECORD OR PROCEEDINGS**

CALL TO ORDER

After acknowledgement of the duly posted meeting notice, Vice President Todd Ellis called the regular meeting of the Grand River Hospital District Board of Directors to order at 6:02 p.m. in the Meadow Lake Board Room.

ROLL CALL

Members Present: Todd Ellis, Ansley Dennis, Kevin Whelan, Bob Derkash
Absent: Jay Rickstrew, Raquel Mendizabal and Perry Will

Staff Present: CEO Jim Coombs, CPO Kenda Spaulding, Clinic, CMO Dr. Kevin Coleman, CNO Krista Adamson, Admin Director of Clinic Operations Kelly Hilgers, Admin Director of Community Relations Annick Pruett, COS Dr. Bonnie Walsh

Absent: Dr. Cole and Terry Collins

Guests:

INTRODUCTIONS

None

MINUTES

A. Board Meeting Minutes-
June 7, 2024

Motion by Kevin Whelan, second by Robert Derkash to approve the June 7, 2024 Board Meeting Minutes, as presented.

Final Resolution: Motion Passes

Yes: Todd Ellis, Ansley Dennis, Kevin Whelan, and Robert Derkash

Abstain:

PUBLIC COMMENT

- A public comment was made by a member of the community.

DIRECTORS' COMMENTS

A. President's Comments

None

B. Director's Comments

None

C. May 1, 2024 BOD Quality
& Safety Committee
Report – Kevin Whelan

- Mr. Kevin Whelan stated that he had a good first meeting as Chair of the Board Quality & Safety Committee. The committee presented on the following topics:
 - Hospital Quality Review
 - Clinic Quality – Registration Project

- Care Center update

INFORMATION ITEMS

- | | |
|--|---|
| A. Administration Team Report | <ul style="list-style-type: none"> • Dr. Kevin Coleman, CMO reported on some provider staffing changes and our patient satisfaction scores that have never been higher and we are nearing 5-star territory. Dr. Coleman invited the board members to attend a presentation next month that where they will be reviewing a case that because of our complex coordination, the patient is having a good outcome. • Krista Adamson, CNO reviewed admissions on Med/Surg that have been lower the past three months. Med/Surg team is working on process improvement project related to the patient experience. She also reported that surgical and procedural volumes are down this year. ED volumes have decreased slightly of the summer months. Grand River's trauma coordinator hosted an Active Shooter tabletop drill with many of our local partners. Cardiopulmonary and Rehab volumes continue to grow. Care Center continues to recruit for several staff openings. Infusion volumes continue to grow and we have spread services to Clinic West. First class of graduate nurses completed their nurse residency program in July. • Kenda Spaulding, CPO reported on the following topics. Retention, performance evaluations, benefits review, and annual wage review. |
| B. Retention Presentation- Kenda Spaulding | Kenda Spaulding gave a presentation on Retention at Grand River Health. |
| C. APGAR Results – Dr. Kevin Coleman | Dr. Kevin Coleman gave a presentation on Grand River Health Clinic's APGAR results. |
| D. CFO Report | <p>Theresa Wagenman reported the following:</p> <p><u>Income statement Highlights</u></p> <p>The financial statements presented are through July 31, 2024. At this time, we are \$9.3 million ahead of budget. Our days cash on hand are 245 days, which equates to 65 days or \$18.0 million over the 180-day minimum. This is expected this time of year due to the timing of when property tax revenue is distributed to the district by the County. The end of year projection for days cash on hand is approximately 200. To-date, gross patient revenue is 6% ahead of budget with deductions from revenue at 50% making net revenue 12% ahead of budget. Expenses to-date are 2% below budget. The operating loss of \$2.4 million is offset with tax revenue and interest income received to-date.</p> <p>The net income to date is primarily driven by increased volumes and a large one-time payment from Rocky Mountain Medicaid as a result of a state audit. Audit findings indicated we were not reimbursed appropriately for our Rural Health Clinics during fiscal years 2021 and 2022, and we were recently awarded a \$4.0 million payment. Gross patient revenue is approximately 14% above this time last year and 34% this time in 2022. The statistics indicate</p> |

year-over-year volume growth across the board in various departments with large increases in rehabilitation and lab. Surgery volumes are down, but related revenue is ahead of budget to-date. The department is seeing an increase in complex cases and many cases that historically used to be inpatient are now outpatient surgeries. Complex cases are 40% higher compared to this time last year. Complex cases include procedures such as a fracture, total hip and total knee replacement.

Additionally, our investment earnings are producing positive yields. The average duration of our investments is 1 year spread amongst various bonds (85%), commercial paper (13%) and a money market account (2%). Interest on investments is averaging 4.8% on total investments of \$65 million.

Outlook

The 2025 budget process is underway with a proposed budget due to the Board on October 9, 2024. Tax revenue is expected to decline by as much as \$10 million due to a reduction in oil and gas assessed values. SB24-233: Property Tax was passed on May 14, 2024. The bill establishes a change to the residential and non-residential property tax assessment rates and establishes a 5.5% annual cap on the property tax revenue generated from both residential and non-residential categories. The non-residential assessment rate change does not include oil and gas, which is the primary driver behind our tax revenue. The state backfill for non-school local governments is only for property tax year 2024. The eligibility for the backfill is restricted and it is expected that the formula will result in few non-school local governments receiving a backfill. We will continue to monitor the issue and its impact on the district's long-range planning model.

Discussion was held regarding the risk of a cyber attack on Grand River Health. Risks were discussed and Grand River Health's current position was also discussed.

CONSENT AGENDA

- | | |
|--|---|
| A. Medical Staff Minutes-
July 2024 | Motion by Kevin Whelan, second by Robert Derkash to approve the Consent Agenda as presented.
Final Resolution: Motion Passes |
| B. Resolution No. 2024-04
Trauma Bill | Yes: Todd Ellis, Ansley Dennis, Kevin Whelan, and Robert Derkash
Abstain: |

OLD BUSINESS

None

NEW BUSINESS

- | | |
|---------------------------------------|--|
| A. Credentialing Report- July
2024 | Motion by Ansley Dennis, second by Kevin Whelan to approve the Credentialing report as presented.
Final Resolution: Motion Passes
Yes: Todd Ellis, Ansley Dennis, Kevin Whelan, and Robert Derkash
Abstain: |
|---------------------------------------|--|

B. Resolution No. 2024-03
Grant from the Garfield
County Federal Mineral
Lease District

Motion by Robert Derkash, second by Ansley Dennis to approve Resolution No. 2024-03.

Final Resolution: Motion Passes

Yes: Todd Ellis, Ansley Dennis, Kevin Whelan, and Robert Derkash

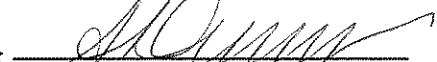
Abstain:

EXECUTIVE SESSION

No Executive Session was held.

ADJOURNMENT

With no further business before the Board of Directors, Vice President Todd Ellis adjourned the meeting at 7:28 p.m.



Ansley Dennis, Secretary/Treasurer
Board of Directors



Jessica Sanger, Executive Assistant